#### **TELECOM ITALIA**

## **Deutsche Bank German & Austrian Corporate Conference**

Frankfurt, June 5

# **Telecom Italia International**

STEFANO MAZZITELLI



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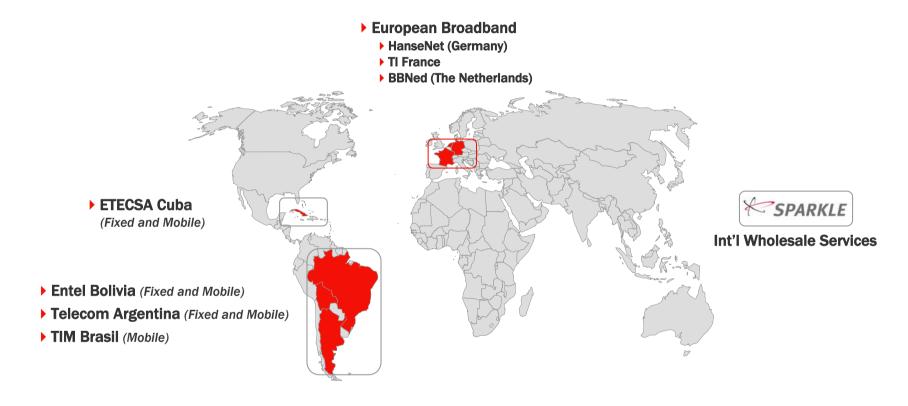
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## **Telecom Italia International Portfolio**

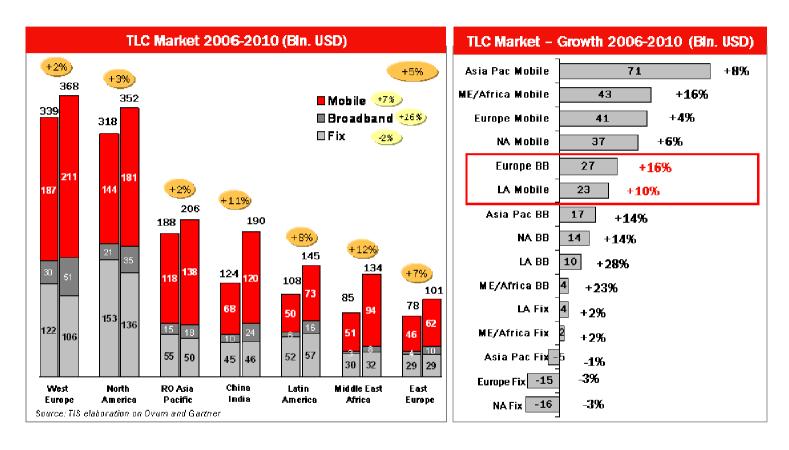


- ▶ Telecom Italia international footprint consistent with TLC market growth macro trends:
  - ▶ Latin America Mobile with expected 2006-2010 CAGR of +10%
  - ► European BB with expected 2006-2010 CAGR of +16%



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## **International Market scenario**

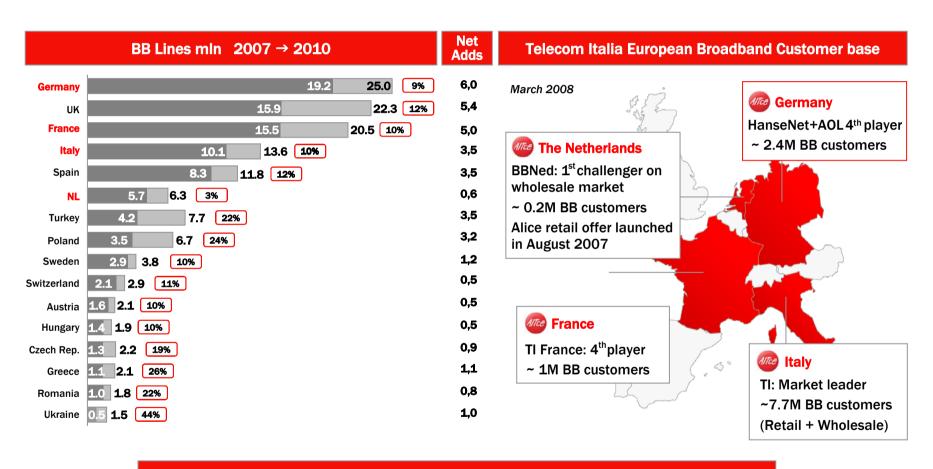


- European Broadband and Latin America Mobile are Tl's areas of strategic presence and focus, and key growth areas for the TLC market
- ▶ Mobile in Emerging Markets represents an additional opportunity for growth



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## **European Broadband Market and Telecom Italia presence**

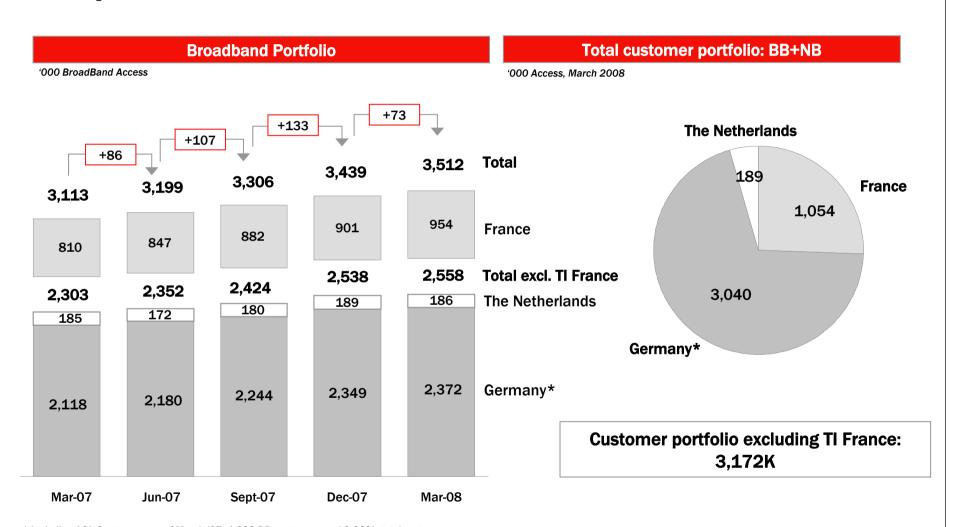


Germany is a strategic market for TI growth in European BB



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## **European Broadband: customer base evolution**



 $<sup>^{*}</sup>$  Including AOL Customers, as of March '07  $\,$  1,083 BB customers and 2,089k total customers



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# **European Broadband: main results by Country**

€ MIn., '000 lines, %, Reported Data

ı	Total European BB*				of which HanseNet + AOL				of which BBNED			
	1Q '08	1Q '07	Δ Abs	Δ%	1Q '0	8 10 '07	Δ Abs	s Δ%	1Q '08	1Q '07	Δ Abs	Δ%
Revenues	323	216	+107	+49.5%	303	198	+105	+53.0%	20	18	+2	+11.1%
Ebitda	61	54	+7	+13.0%	59	49	+10	+20.4%	2	5	-3	-60.0%
Ebitda margin	18.9%	25.0%	-6.1 pp		19.5	% 24.7%	-5.2 pp		10.0%	27.8%	-17.8 pp	,
Ebit	6	22	-16	-72.7%	10	21	-11	-52.4%	-4	1	-5	n.m.
Ebit margin	1.9%	10.2%	-8.3 pp		3.3%	10.6%	-7.3 pp		-20.0%	5.6%	-25.6 pp	0
Сарех	100	110	-10		97	108	-11		3	2	+1	
% on revenues	31.0%	50.9%	-19.9 pp		32.0	% 54.5%	-22.5 pp	)	15.0%	11.1%	+3.9 pp	)



<sup>\*</sup> Pro-forma Data excluding TI France (discontinued operations)

## HanseNet: 1Q 08 progress on strategic priorities

#### **Market Results**

- ▶ Gross adds continue in line with previous quarter (253k); overall BB net growth suffered from decline of AOL customers also due to data cleaning after end of technical migration
- ▶ Strong push on ULL: +8% vs '07YE BB lines
- ▶ Mobile customer base increased from 329k to 423k subscribers
- ▶ Brand awareness increased to 65,5%\* vs. 46% in Q4 07

#### **Network Extension**

- ▶ ULL coverage reached 68%, increase from ~ 60% in 2007 through 3<sup>rd</sup> party coverage (target 2008 ~70%)
- ► Roll-out of FTTx trial in selected area of Hamburg

#### **Operational Excellence**

- ▶ Since March service levels show strong performance due to operational optimizations:
  - ▶ Excellent hotline answering times
  - Low activation backlogs (due to end of delays from incumbent)
  - Substantial cost savings will be reached starting Q2
- ▶ Start of customer segmentation strategy

#### **Expected Profitability**

▶ Heavy price competition of 2007 will still negatively impact 2008 EBITDA margin, target revised to almost 24% from previously announced ~26%



<sup>\*</sup> GFK Eurisko, May 2008

## **International Wholesale: Strategic guidelines**

Enlarge structural presence in strategic markets by developing infrastructure and international services, in line with the TI profile



Offer a complete set of innovative solutions to **Corporate Multinational Customers** and protect the high value A-end Italian Customers, through:

- synergies with TI assets & International Subsidiaries
- > selective partnership agreements

Consolidate the Leadership on the **Global Services and Infrastructure** market, with focus on fast growing Regions such as MEA, Eastern Europe and South-East Asia



## **Growth on MNCs Market**



 Develop capabilities and advanced solutions for Italian and European Multinational Customers

#### **DRIVERS**

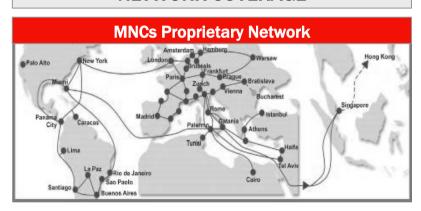
## Intra-Group Synergies

- TI Sparkle global capabilities
- Telecom Italia new ICT focus
- ► Telecom Italia's Int'l Operations

## Partnership

- Synergies with Telefónica
- Partners to complement TI geographical presence

#### **NETWORK COVERAGE**



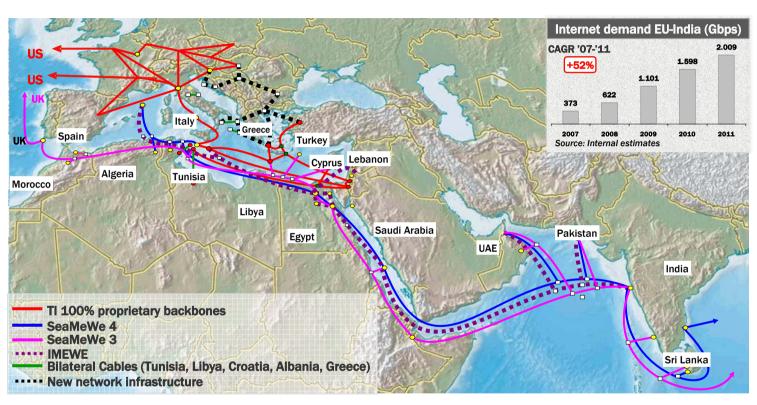
TI global presence through:

- Proprietary Network (115 access POPs)
- Partnership agreements with Global Carriers (i.e. C&W, Verizon) and Regional Operators (i.e. CPCNet, Tunisie Telecom, Batelco, GTS)



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## **Focus on Mediterranean Infrastructure growth**



- Italy through Palermo and Catania is a key point of interconnection for major cable systems connecting Europe, US and South-East Asia
- ▶ Leadership position to capture the high traffic growth driven by large demand for new BB services in emerging markets



## **Building on current assets for future growth**

- ▶ Consolidate presence in market where Telecom Italia can sustain a long term profitable position
- Monitor opportunities in emerging high growing markets and segments

#### **Consolidation of present assets**

- ► Enhance Operational performance
- Portfolio assessment and consolidation
- High growing markets and segments
- **▶** Convergence
- **▶** Scale

#### Selective growth

- Monitor business
   opportunities in emerging
   markets with expected
   long term growth
- ▶ Portfolio optimization

Short Term Medium-Long Term



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# **Telecom Italia HanseNet/Alice in Germany**

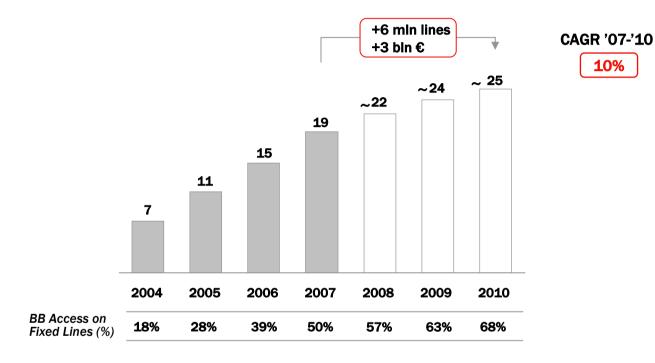
**CARLOS LAMBARRI** 



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## **Germany: Broadband Market evolution**

mIn lines



German BB market will still experience a sustained growth in the next 3 years (+10%): ~6 Mln of BB access will be added

With ARPU exceeding 40 € per month, this new market will be worth ~3 Bln €

Penetration will reach the European average in 2010 (68% on fixed lines)



10%

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## **Competitive scenario 2008**

#### **REGULATION:**

- Bitstream-Offer in place since mid of May
- No add. significant changes expected for 2008



- Further consolidation not more than 4/5 national players
- Stabilization of price levels at 29,90 €/ month for double flat Broadband access
- Increasing pressure with triple play offers

Intense competition based on triple/quadruple play offers expected – but no further price decrease













# ALTERNATIVE Broadband TECHNOLOGIES

- Cable companies market triple play packages – currently with limited but growing success
- Increasing number of city carriers investing in FTTx technology

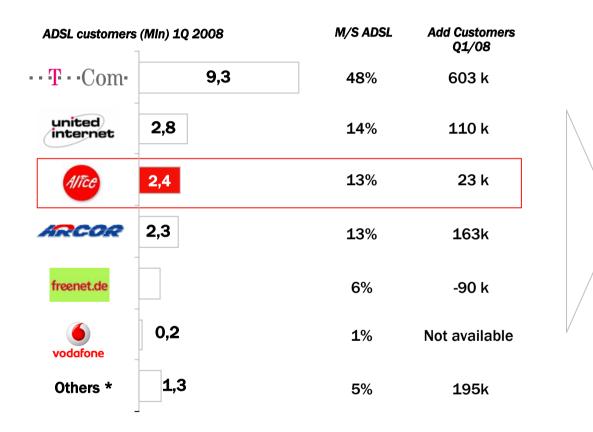
#### **MOBILE COMPETITION**

 O2 and Vodafone continue aggressive push in the BB market



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## **Alice Germany Market Position**



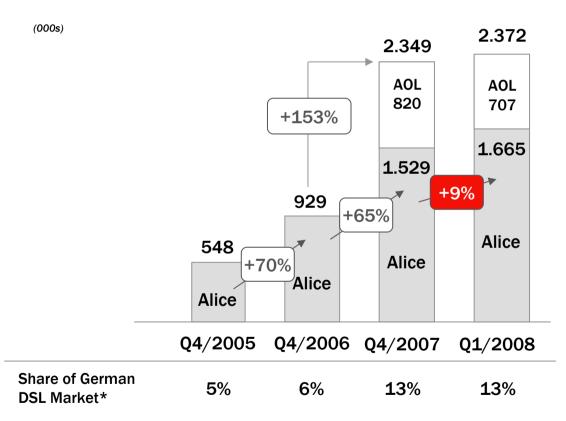
- Alice is now clearly positioned among the TOP 4 German Players
- Critical path for Alice's future growth in profitability and customer retention is the share of ULL customers which grew in Q1 by 8 % to 1,5 mln (64% of total)



<sup>\*</sup> Others include Versatel, Net Cologne, EWE Tel and other alternative operators

## **Growth of Hansenet broadband customer base**

#### **Residential and Business Broadband Customers EOP**



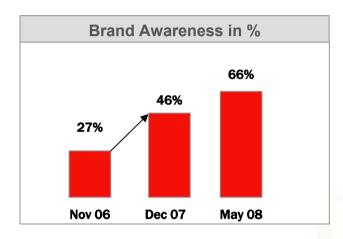
- Broadband customer base has increased to 2,372,000 in a 23k net
- Alice customer grew by 136,000 in Q1 2008
- Organic growth of Alice products in Q1 is 9%, partly done by migration from AOL products
- Majority of migration will be completed within 2008



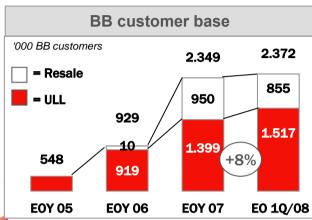
<sup>\*</sup> Source: HanseNet Analysis

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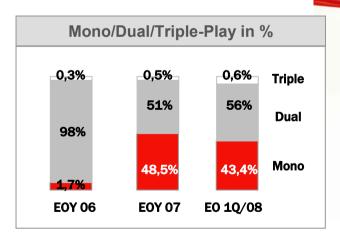
## **Key elements of success**







Resale share will decrease from 36% as of today to 30% end of the year







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### **HanseNet: main results**

€ MIn,	%	Report	ed Data	Organic Growth			
	<b>1</b> Q '08	1Q '07	Δ	Δ %	Δ	Δ%	
Revenues	303	198	+105	+53.0%	+37	+13.9%	
Ebitda % on revs	<b>59</b> 19.5%	<b>49</b> 24.7%	+ <b>10</b> -5.2 p.p.	+20.4%	+3 -1.6 p.p.	+5.4%	
Capex % on revs	<b>97</b> 32.0%	<b>108</b> 54.5%	- <b>11</b> -22.5p.p.		- <b>11</b> -22.5 p.p.		

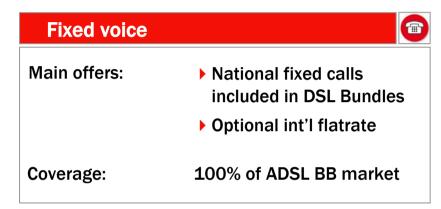
#### **Main economic performance drivers**

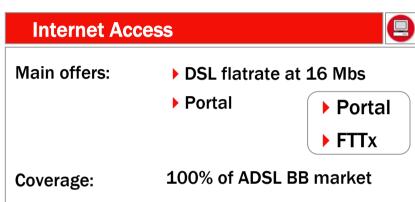
- ▶ HanseNet maintained ~13% market sh. ytd
- ▶ German market in 1Q was characterized by stronger than expected price competition
- Higher than expected marketing and sales expenses
- Price and gross margin pressure in Q1. Reference price dropped to 29.90€/month for a dual play flat-rate offer and led Alice customers to adopt new price plans more rapidly than expected
- For the rest of 2008 we expect ARPU and Gross Margin per customer to remain stable
- Reduction of churn through up-selling of AOL customers
- Higher customer service cost due to process reengineering which have improved quality to best in class performance (Answering rate from 84% in Dec to 91% in March) and which will generate cost efficiency in the following quarters

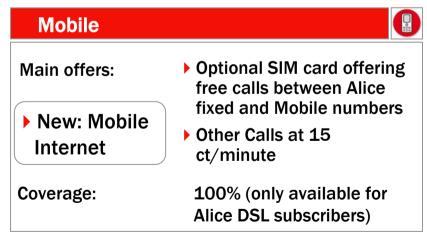


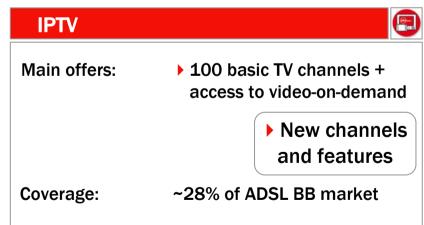
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## Market success: enhancement of existing quadruple play product











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## Market success: enhancement of existing quadruple play product

#### **Brand**





Die schönste Verbindung.

#### **Dual Play (Basic Offer)**

▶ Best Offer in The Market:

29,90€

16Mb Adsl

**Flat Internet** 

Flat voice (national fix)

Best in class e.mail services

#### **IP-TV**

- ▶ Coverage from 10 to 150 cities
- ▶ Zapping time from 3 to 1,5 sec
- ▶ New UI





First really convergent offer: free
OnNet calls across fix & mobile
network





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## **Operational Excellence: 2008 priority**

## **Key elements**

Improve Quality of existing products and services

- ▶ Reach truly excellent availability for DSL and Telephone Services (99,99% on own ULL network)
- ▶ Significantly reduce perceived difference in quality between Voip based telephone services and traditional technology
- ▶ Publish audited technical and call center performance on web

Optimize customerfacing processes

- ► Complete roll-out of decision support tool in customer service to ensure that agents provide correct and coherent information also in a highly complex environment
- Significantly improve Trouble Shooting

  (higher first call fix rate at front office, reduced mean time to repair)
- ▶ Further reduce average answering times at call center

Streamline and adapt internal processes

Increase degree of automation of internal processes to save cost and reduce error rates

**Customer** segmentation

► Ensure that each customer (mono, dual, triple ... play) receives the best service he requires



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## **Profitability: 2008**

#### **Key elements**

- ▶ Continue upselling to ULL products weight of customers on DTs resale network will decrease to 30% (down from >40% EOP 2007)
- ▶ Push options such as mobile (target > 600.000 subs, 8-9 Euro ARPU), IPTV (target >50.000 subs, 10 Euro ARPU), content and ISP services

# Grow Gross Margin\*

**Keep ARPU stable** 

▶ Gross margin will grow in absolute terms because of higher customer numbers although higher weight of customers on 3rd party ULL networks and higher mobile revenues could decrease the percentage level (55% in 2007)

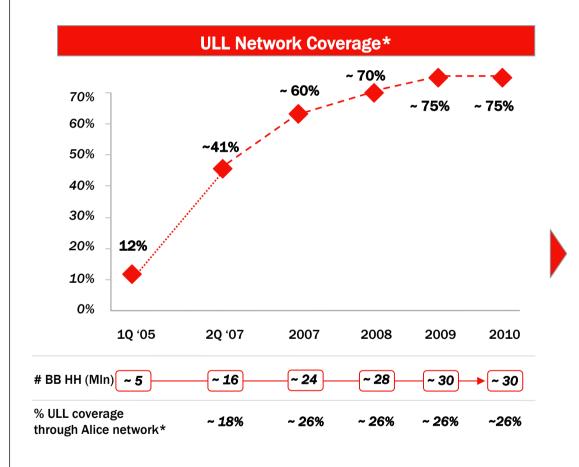
# Keep Opex stable at <25% revenues

- Achieve high brand awareness target with advertising budget at 2007 level
- Reduce or rationalize cost of sales per gross add enhancing ULL push acquisition
- ▶ Achieve higher efficiency through operational excellence



<sup>\*</sup> Groos margin = revenues - variable network costs (COGS)

## **Network Development: 2008-2010**



- HanseNet will not extend further own ULL network as development of NGNs might reduce timeframe for usage
- ULL coverage will be expanded to 70% of households through 3rd parties. Telefónica will be preferred (but not exclusive) supplier
- The remaining 30% will continue to be covered through DTs resale network
- FTTx trial in Hamburg area where market share on households is > 40% - final coverage will reach 130,000 households



<sup>\* %</sup> on BB Households

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## **Vision**

#### **Key elements**

One face for many needs

▶ Alice will be the contact point not only for all Telecommunication services (Broadband, Fix, Mobile and TV) but also for the applications delivered: security, portal, contents, HW and SW even from third parties.

Convergence

▶ Alice will integrate Fix, Mobile and TV providing one common platform for contents and services

Segmentation

Alice will deliver for any type of customer the best solution according to his needs

**Brand** 

▶ Alice! What else?



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# **HanseNet: 2008 - 2010 Targets**

Reported (	da	ta
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BB Customer Portfolio ('mln Access - EoY)
Revenues
EBITDA margin
CAPEX

2007 Actual	2008 Targets
2.3	2.6-2.7
1.1 Bln €	~ 1.3 Bln €
26%	~ 24%
0.3 Bln €	~ 0.3 Bln €

2010 Targets
~ 3.4
~ 1.7 Bln €
~ 29%
< 0.7 Bln € (cum '08-'10)

