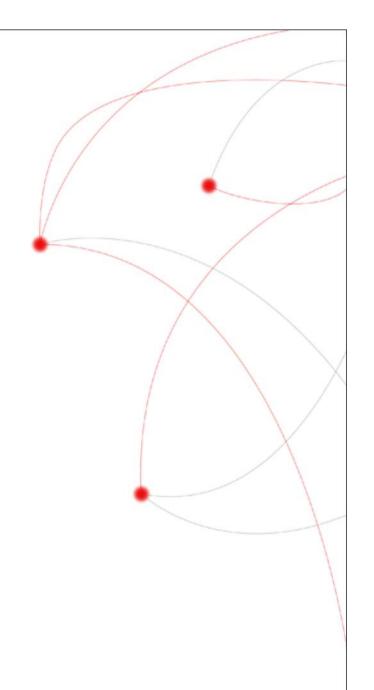
2010 Results & Plan Update

February 25th, 2011

# **Telecom Italia FY10 Results & Plan Update**

FRANCO BERNABE'





### 2010 Results & Plan Update

# **Safe Harbour**

These presentations contain statements that constitute forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. These statements appear in a number of places in this presentation and include statements regarding the intent, belief or current expectations of the customer base, estimates regarding future growth in the different business lines and the global business, market share, financial results and other aspects of the activities and situation relating to the Company and the Group.

Such forward looking statements are not guarantees of future performance and involve risks and uncertainties, and actual results may differ materially from those projected or implied in the forward looking statements as a result of various factors.

Forward-looking information is based on certain key assumptions which we believe to be reasonable as of the date hereof, but forward looking information by its nature involves risks and uncertainties, which are outside our control, and could significantly affect expected results.

Analysts are cautioned not to place undue reliance on those forward looking statements, which speak only as of the date of this presentation. Telecom Italia S.p.A. undertakes no obligation to release publicly the results of any revisions to these forward looking statements which may be made to reflect events and circumstances after the date of this presentation, including, without limitation, changes in Telecom Italia S.p.A. business or acquisition strategy or planned capital expenditures or to reflect the occurrence of unanticipated events. Analysts and investors are encouraged to consult the Company's Annual Report on Form 20-F as well as periodic filings made on Form 6-K, which are on file with the United States Securities and Exchange Commission.

It should also be noted that starting from the year 2010, Telecom Italia reclassified some taxes paid in Brazil of non-material amount, previously included in "Other operating expenses", in reduction of "Revenues" and "Other income" in order to ensure a better comparability and intelligibility of the financial information.



- ► TI Group 2010 Results
- Telecom Italia Plan Update
  - **▶ Italy**
  - Brazil
  - Argentina



# **TI Group FY10 Key Financial Achievements**

Focus on
Core
Markets:
Domestic
&
Brazil

**Operating Free Cash Flow**: 6.2 bln € (6.6 excluding TIS Settlement, +0.3 bln € YoY)

**Organic Group Ebitda:** 11.8 bln € (+0.1% YoY)

Organic Domestic Ebitda: 9.8 bln € (-2.9% YoY) Organic Ebitda Margin: 48.7% (+2.3 p.p. YoY)

TIM Brasil Ebitda: 1.8 bln € (+16.6% YoY) Ebitda Margin: 29.1% (+2.9 p.p. YoY)

Group Net Income: 3.1 bln €

(+97% YoY, +18.4% YoY on a normalized basis)

NFP Adj.: 31.5 bln € at YE10 (-2.5 bln € vs

YE09)

Average Cost of Debt YE10: 5.2% (vs 5.4%

YE09)

2010 DPS Ord.: 5.8 €/cents Sav.: 6.9 €/cents

Telecom Argentina results are included only in the 4Q 2010. Organic comparison considers Telecom Argentina in 4Q09



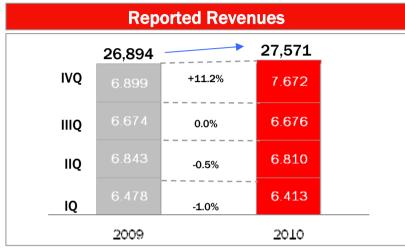
**Financial** 

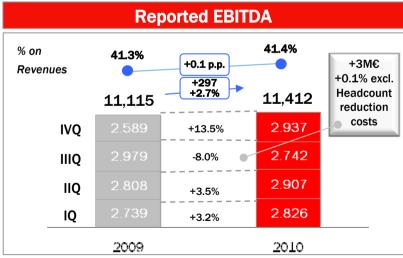
**Discipline** 

### 2010 Results & Plan Update

# **TI Group: Revenues & Ebitda**

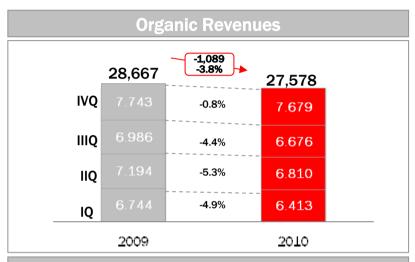
Euro mln. %

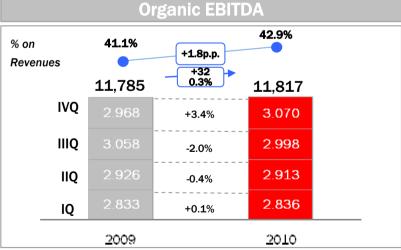




Telecom Argentina Results are included only in the 4Q 2010 consolidated results





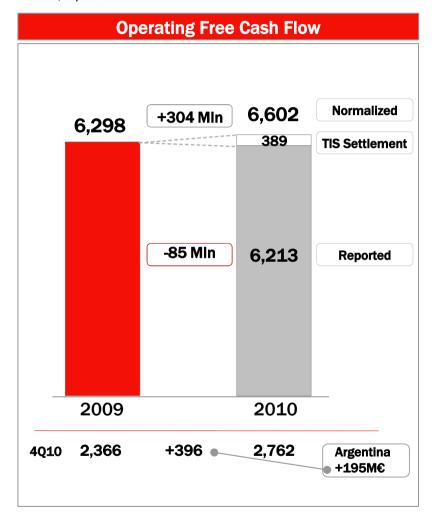


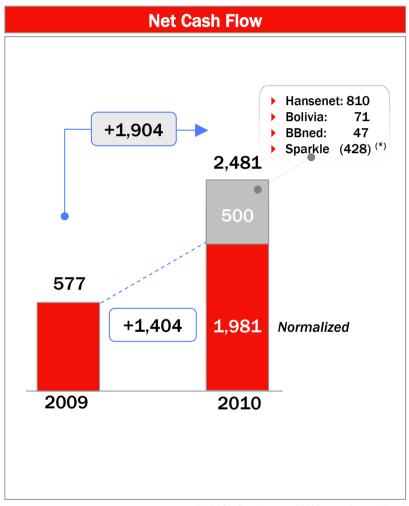
Telecom Argentina results are included in the 4Q2010 and for comparison purpose, in 4Q 2009 consolidated results (proforma unadited at the same Exchange Rate).

### 2010 Results & Plan Update

# **Strong Free Cash Flow Generation**

Euro mln, Reported Data



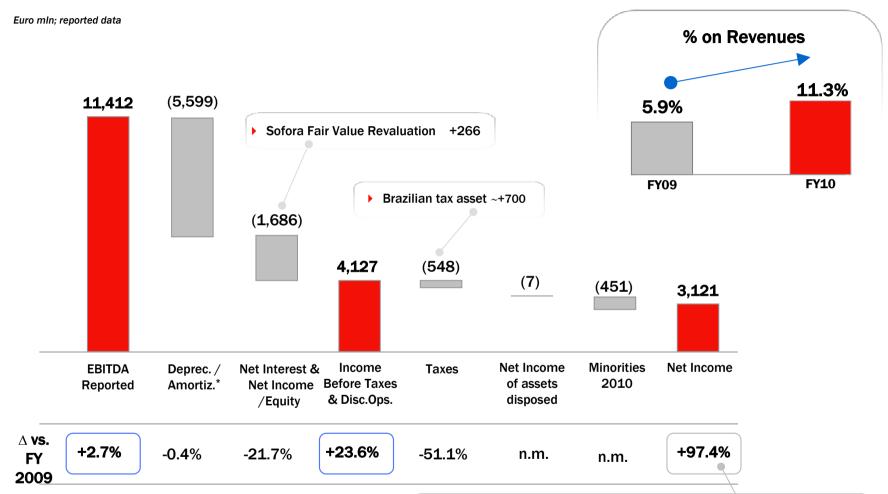


(\*) 418M€ cash out +10M€ not released funds



### 2010 Results & Plan Update

# **Net Income Evolution**



**+18.4%** on a normalized basis (2010 headcount reduction costs, Sofora FV, Brazilian Tax Asset and other non recurring impacts; 2009 HNS GW writedown and other non recurring impacts)

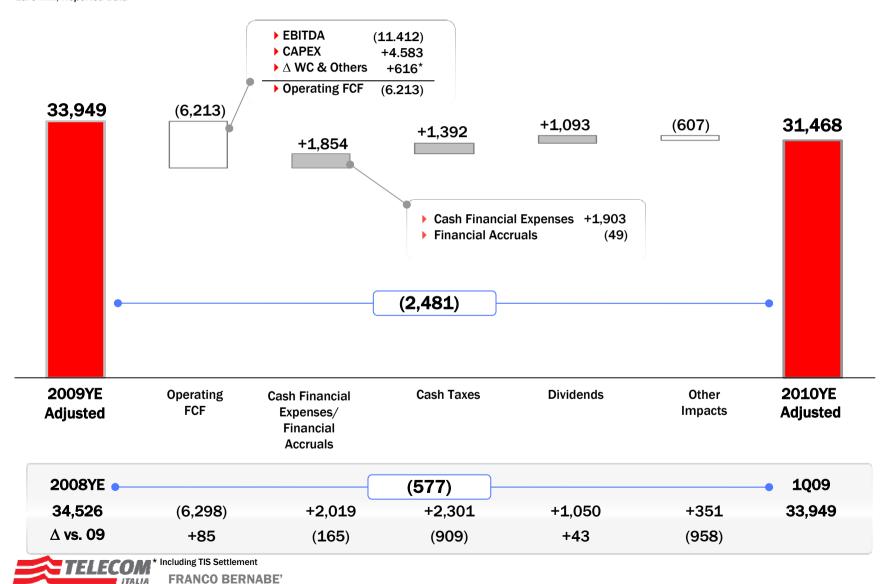


<sup>\*</sup> Including gains/losses of non current assets realization

### 2010 Results & Plan Update

# **Net Debt Dynamics**

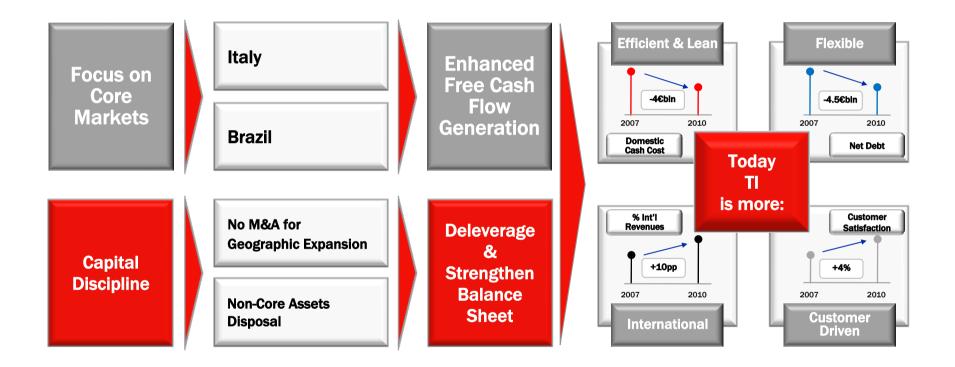
Euro mln, Reported Data



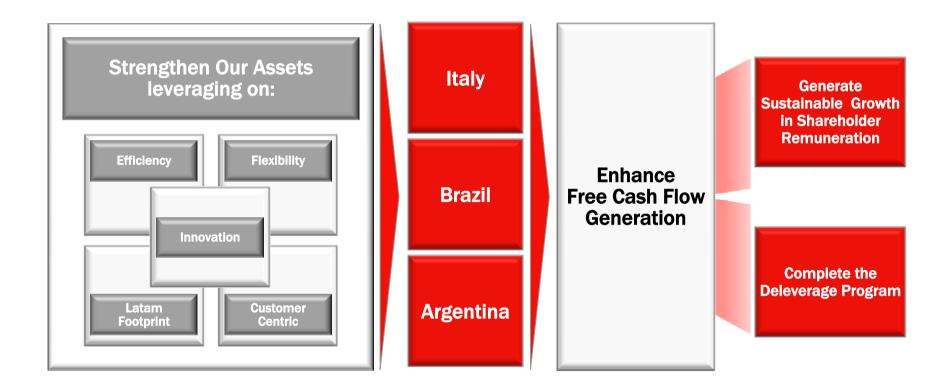
- ► TI Group 2010 Results
- **▶ Telecom Italia Plan Update** 
  - Italy
  - Brazil
  - Argentina



# 2008 - 2010: We Built a Solid Company



# **2011-13 – Tl's Strategic Priorities**





- ► TI Group 2010 Results
- **▶ Telecom Italia Plan Update** 
  - **▶ Italy**
  - Brazil
  - Argentina



# **Italy: Improve Revenues Trend...**

### **Drivers**

### **Actions & Goals**

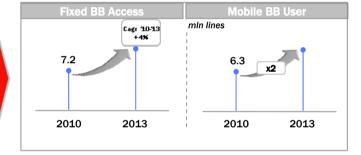
# Defend Traditional Services

- Protect the Value of the Voice
- Protect Market Shares
- Increase "Value For Money" avoiding aggressiveness on pricing
- ▶ Exploit the knowledge of the Customer

### 

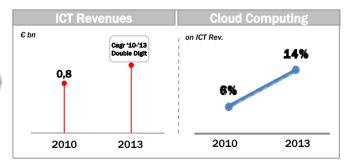
# Strengthen BB Experience

- ▶ Lever on QoS to sustain price premium
- Push on innovation through Super Internet: ADSL at 10Mbps/100Mbps
- ▶ Boost on Mobile Internet & Smartphone
- ADSL as new applications enabler for new bundled product offers



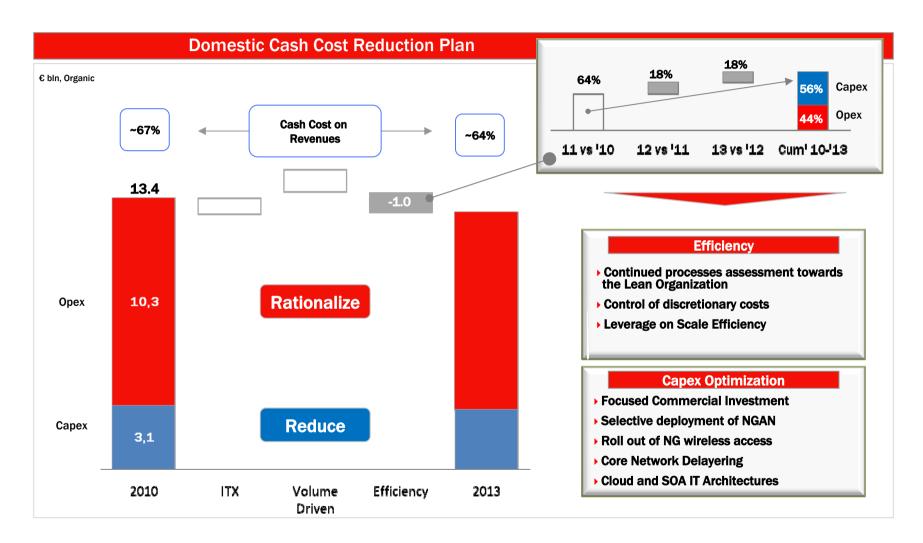
# Develop Innovative Services

- Launch of Home Gateway and content enrichment: TV programs, MUSIC, gaming, betting
- ▶ OTT Services
- **▶ Cloud Computing**
- ▶ Smart Cities, Health & Digital Burocracy



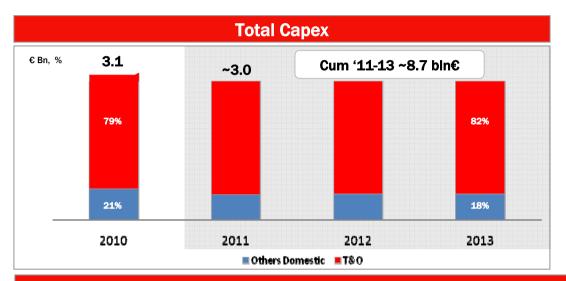


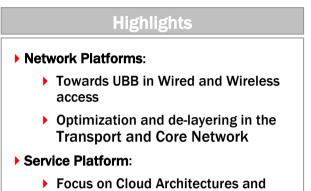
# **Italy: ...Continuing to Protect Profitability & FCF Generation**



### 2010 Results & Plan Update

# Italy: Capex 2011-13 Plan





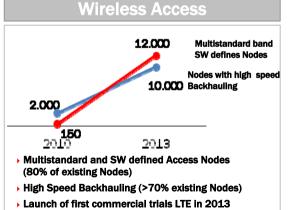
**Content Delivery Networks** 

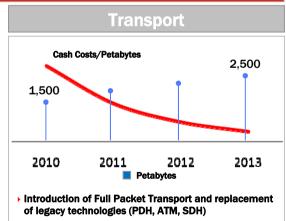
and Context Aware Services

▶ NG network intelligence for Customer

### **BB & Ultra Wired and Wireless**

# 88% 20 Mbps Availability on ADSL 11% 50/100 Mbps Availability on FITX 2010 2013 ADSL Evolution (IP DSLAM, DSM, Vectoring) Selective Deployment of Fiber (GPON with FITH and FITC architectures)





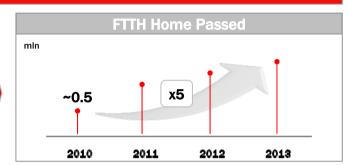
# **Italy: NGAN Deployment**

### **Drivers**

### **Actions & Goals**

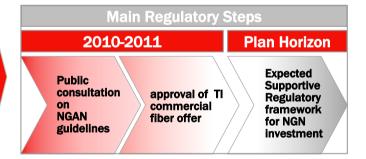
# **TI Stand Alone** Plan

- ▶ FTTH GPON in the main 13 Cities
- ▶ FTTC GPON in 27 cities
- ▶ Low Capex per unit through the existing "Socrate" Infrastructures



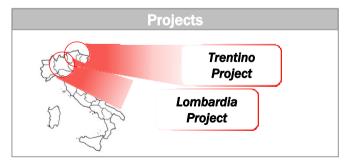
# New Regulatory Framework

- ▶ Draft NGAN Regulation under public consultation
- ▶ Geographical segmentation of bitstream offer
- Risk premium introduction



### **PPP Projects**

- Public Investment in Passive Infrastructures (Ducts, Dark Fiber)
  - **Key Role of TI**
  - Subsidiarity vs TI's plan
  - **Technological Architectures Neutrality**





- ► TI Group 2010 Results
- **▶ Telecom Italia Plan Update** 
  - Italy
  - **▶** Brazil
  - Argentina



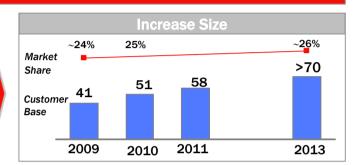
# **Brazil: Fully Exploit the Pure Mobile "Infrastructured" Approach**

### **Drivers**

### **Actions & Goals**

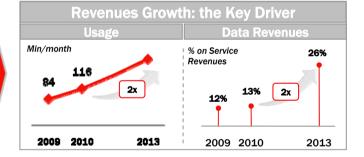
### **Size**

- Consistent community expansion
- ▶ Consolidate TIM as the 2<sup>nd</sup> mobile operator in the Brazilian market (>25% value share)
- Market Share: from ~24% YE09 @ ~26% YE13



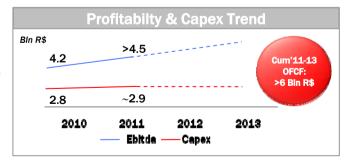
# Revenues Growth

- ▶ Keeping the pace of top line growth
- ▶ Drive FMS: doubling voice MOU vs 2010
- Doubling VAS participation on Total Service Revenues



# **Enhance Value Creation**

- Increase network capacity to support voice and data
- 3G full coverage
- > Strengthening property trasmission
- **▶** Efficiency in Go-2-Market (low subsidy)
- **▶** Improve Profitability and Cash Generation





- ► TI Group 2010 Results
- **▶ Telecom Italia Plan Update** 
  - Italy
  - Brazil
  - ▶ Argentina



# **Argentina: Further Growth Opportunity**

### **Drivers**

### **Actions & Goals**

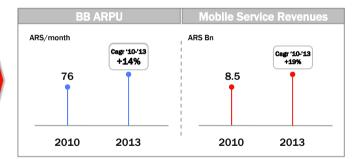
### **Size**

- ► Fixed Business: Consolidate M/S on fixed access and strong increase in BB lines
- Mobile Business: steady churn reduction and sound acquisitions in postpaid & mobile BB segments

### 

# Revenues Growth

- **▶** Bundling offers to increase loyalty and ARPU
- Boost innovative services both on fixed and mobile business
- Double digit growth on Interactive VAS through Smartphone leadership



# Enhance Value Creation

- Capex growth to support BB and Mobile development
- Strong focus on high margin services and products
- Solid FCF Generation
- Capital structure optimization

