Telecom Italia Conference Call 2010 Results & Plan Update February 25th, 2011

# TIM Brasil FY10 Results & Plan Update

**LUCA LUCIANI** 



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These presentations contain statements that constitute forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. These statements appear in a number of places in this presentation and include statements regarding the intent, belief or current expectations of the customer base, estimates regarding future growth in the different business lines and the global business, market share, financial results and other aspects of the activities and situation relating to the Company and the Group.

Such forward looking statements are not guarantees of future performance and involve risks and uncertainties, and actual results may differ materially from those projected or implied in the forward looking statements as a result of various factors.

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It should also be noted that starting from the year 2010, Telecom Italia reclassified some taxes paid in Brazil of non-material amount, previously included in "Other operating expenses", in reduction of "Revenues" and "Other income" in order to ensure a better comparability and intelligibility of the financial information.



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# TIM Brasil 2010 Results

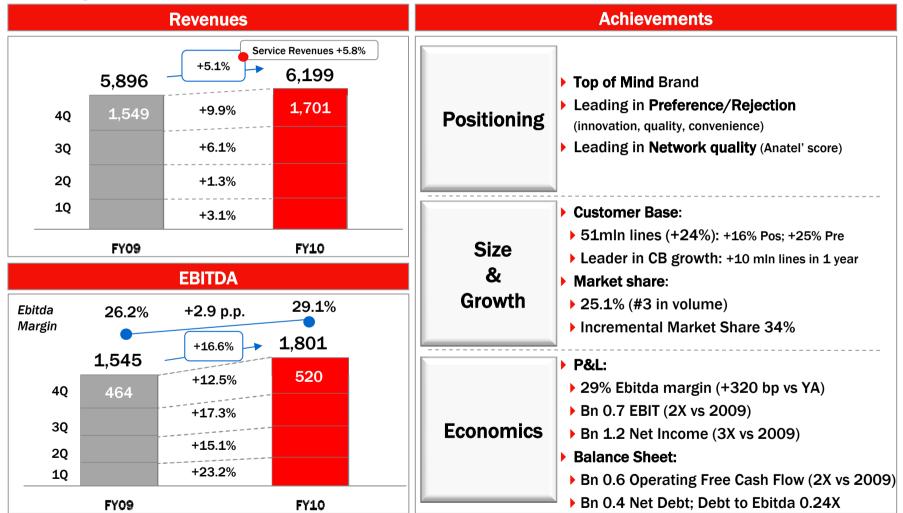
**TIM Brasil Plan Update** 



#### 2010 Results & Plan Update

### **Turnaround Accomplished**

Euro MIn, Organic Data\*, %

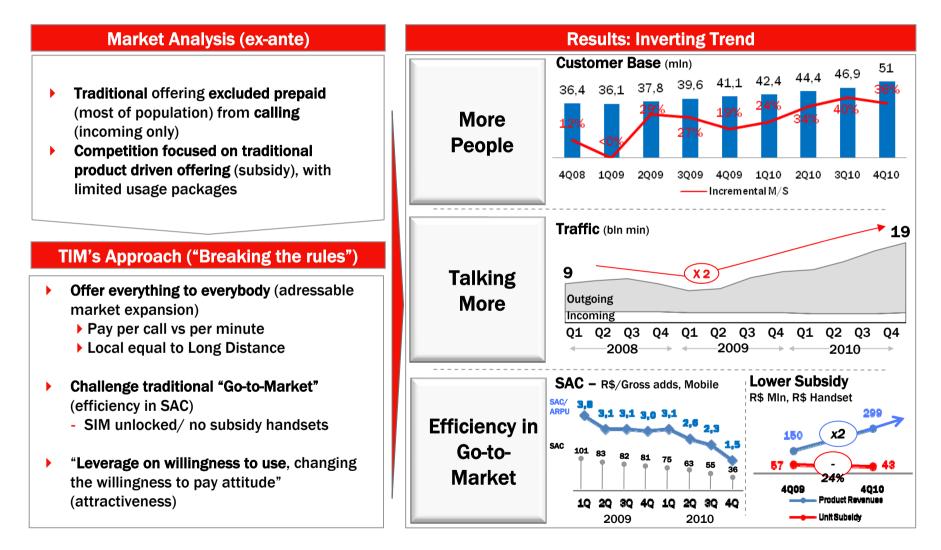


\* As consolidated in Telecom Italia



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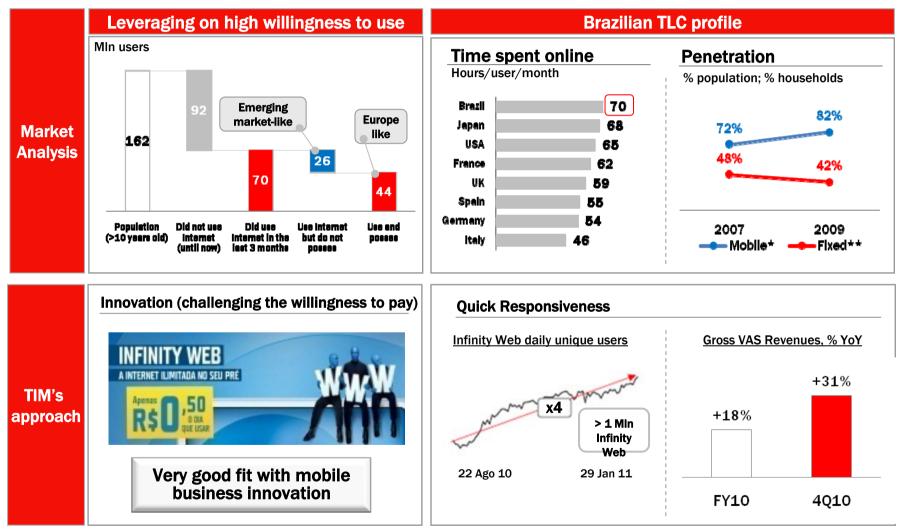
### **Lessons Learned – How to match Growth and Profitability**





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### Data - the New Wave



\* Mobile penetration: % of C Class population who used a mobile in the past 3 months \*\* Fixed penetration: % of C Class households who possess a land line



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### Agenda

TIM Brasil 2010 Results

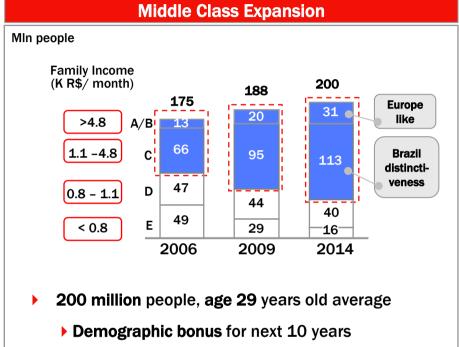
# **TIM Brasil Plan Update**



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### **Brazil: Big Country, with Rapid Socio-demographic Reshaping**

Mobile Market		GDP		Min people
Annual Revenues, US\$ Bln, 2010		Value 2010 US\$ Tin	YoY % 10 vs. 09	Family Income (K R\$/ month)
	166	14.6	+3%	
93		5.7	+10%	>4.8 A
78		5.4	+3%	1.1 -4.8
32 #4		2.02	+8% #8	0.8 - 1.1
30		2.6	+2%	0.8 - 1.1
29		1.4	+8%	< 0.8
28		2.3	+2%	
27		2.04	+1%	
27		3.3	+3%	<ul> <li>200 million</li> </ul>
		0.4	+8%	Demogra
$\checkmark$ Attractiveness for	Middle-cl			



Middle-class explosion

Class C behavior:

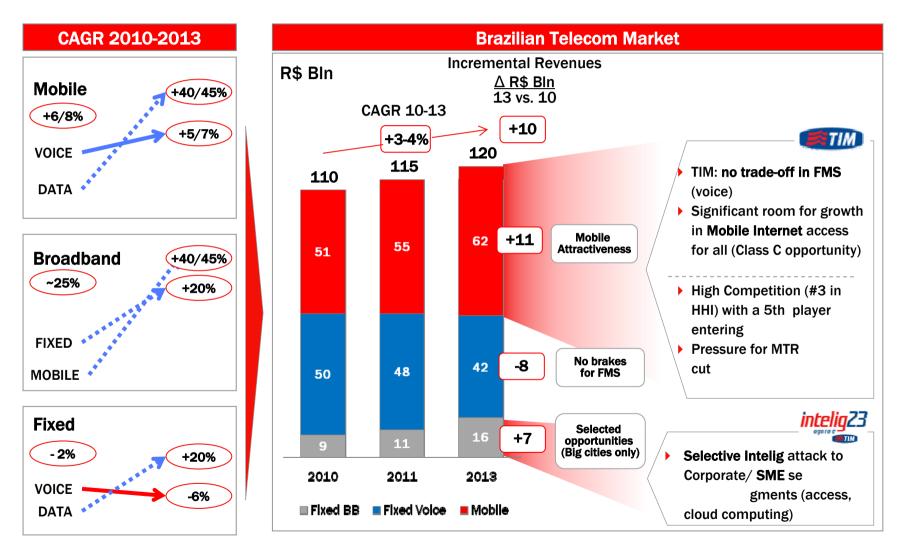
- Very high willingness to use (everything)
- Willingness to pay (depends on new purchasing scheme)

An attractive country that requires innovation on Go-To-Market to attack emerging Class C people



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### **TIM Competitive Positioning**





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### Strategy

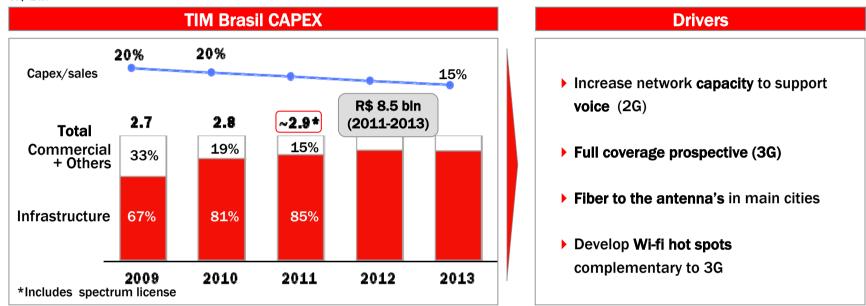
	Rational	Expected Results	
Community matters (Size)	<ul> <li>Natural expansion of TIM Community pushed by word of mouth</li> <li>Geographic expansion: consolidation in strong area and fast growth in untapped Regions</li> </ul>	Customer Base Subscribers EoP, Min 51 58 41 2009 2010 2011	>70
Push FMS (Usage)	<ul> <li>Push FMS (TIM's advantage)</li> <li>Keep innovation pace on core business (push Infinity and Liberty concept; extend it to off- net calls)</li> </ul>	Price per minute R\$/min Mobile Fixed 2006 2007 2008 2009 Q3 10	MOU Min/line/month, Average
Bring TIM's Community in the Net (Data)	<ul> <li>Small Screen navigation</li> <li>Foster smartphone penetration</li> <li>Extend Infinity/ Liberty concept towards data (browsing/ micro browsing/ SMS)</li> </ul>	Unique users Inifinty Web daily unique users x4 > 1 Min Infinity Web 22 Ago 10 29 Jan 11	Data Revenues

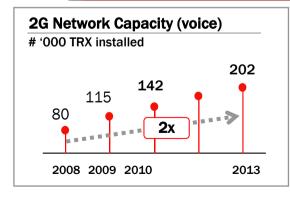


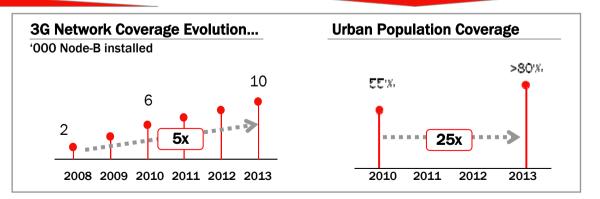
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### **Strengthen the Network Infrastructure**

R\$ Bln



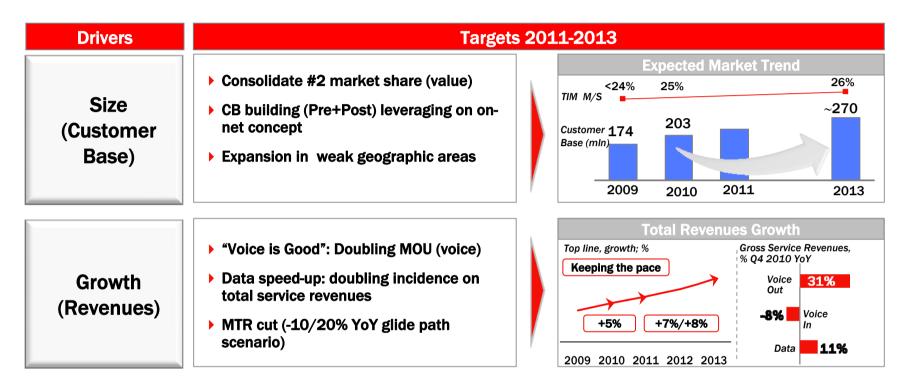






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### **Conclusions: Enhance Business Value Proposition**



Profitability	<ul> <li>Efficency in go-to-market (SAC control)</li> <li>High single-digit EBITDA growth</li> <li>Progressive reduction CAPEX/ Sales as 2011</li> </ul>
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